

UNITED STATES BANKRUPTCY COURT  
SOUTHERN DISTRICT OF NEW YORK  
Case No. 09-11435(JMP)

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In the Matter of:

CHARTER COMMUNICATIONS, INC.,

Debtor.

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U.S. Bankruptcy Court  
One Bowling Green  
New York, New York  
October 15, 2009

B e f o r e:

HON. JAMES M. PECK  
U.S. BANKRUPTCY JUDGE

(Transcription from audio file)

1 THE COURT: Be seated, please.

2 This was my idea. I recall that at  
3 the close of the last session on October 1 that I  
4 was mindful of the October 15th date and that  
5 today is October 15. I recognize that the task  
6 that was before the Court was a challenge, not  
7 only because of the intrinsic nature of the issues  
8 that have presented here, but because, unlike some  
9 of you, this is not the only thing I work on. And  
10 I want pretty much to be responsive to not only  
11 the somewhat arbitrary deadline established by the  
12 plan support agreements as it has been extended  
13 from time to time, but also in light of the public  
14 interest in the issues that are before the Court  
15 to be able to provide as early an indication as I  
16 can as to how I view the issues.

17 So the procedure that I have in mind  
18 for today is, by my own admission, unusual. I'm  
19 going to provide what amounts to a preview of what  
20 would be the written decision that would accompany  
21 my rulings with respect to confirmation and also  
22 the issues that are pending in connection with the  
23 adversary proceeding brought by JPMorgan Chase.

24 I thought about doing this in a  
25 couple of ways. One was to just tell you how I

1 was going to rule and ask you to be patient. But  
2 I decided that that was probably not a  
3 particularly good approach given that people are  
4 paying attention to this and are looking for  
5 something more definitive.

6 So what I'm going to do, and I hope  
7 you are all patient, but of course I was patient  
8 for days with your openings and closings, I'm  
9 going to read into the record my work product to  
10 this point, and it represents I believe a fully  
11 considered view of the issues that are important  
12 in the case, but it does not yet reflect finality  
13 in terms of the findings of fact and conclusions  
14 of law. Importantly, it reflects how I have  
15 deliberated with respect to the issues in dispute  
16 and how I have resolved the conflicts that have  
17 been present in this courtroom since before the  
18 trial began.

19 As a result, no pun intended, we  
20 have reached the beginning of the end. Since  
21 these cases were filed on March 27, 2009, Charter  
22 Communications, Inc., I define that as CCI, and  
23 together with its affiliates, Charter, has been  
24 engaged in one of the most hotly contested  
25 confirmation battles ever conducted. The conflict

1       certainly is one of the longest and no doubt also  
2       among the most costly.

3               The Court heard extensive testimony  
4       and argument for 19 days, during the period from  
5       July 20 through October 1, 2009. At stake was the  
6       reorganization and recapitalization of the  
7       country's fourth largest cable television company,  
8       a leading provider of broadband and cable  
9       television services, now under the control of Paul  
10      Allen, co-founder of Microsoft and a public figure  
11      due to his personal wealth and accomplishments.

12             Partly due to the importance of the  
13      issues and partly due to Mr. Allen's prominence  
14      and the billions that he has invested in Charter,  
15      these cases are highly visible and have generated  
16      considerable public interest. These are perhaps  
17      the largest and most complex prearranged  
18      bankruptcies ever attempted and in all likelihood  
19      rank among the most ambitious and contentious as  
20      well.

21             The business proposition presented  
22      aims high, particularly at a time of great  
23      dislocation, uncertainty and volatility in the  
24      economy. Charter seeks to remove more than \$8  
25      billion from its highly leveraged capital

1 structure, to secure the investment of  
2 approximately \$1.6 billion in new capital through  
3 a rights offering backstopped by a group of  
4 bondholders that will be appointing members at  
5 CCI's reconstituted board, and to reinstate a  
6 senior secured credit facility and certain junior  
7 secured debt with the objective of preserving  
8 favorable existing credit terms and saving  
9 hundreds of millions of dollars in incremental  
10 annual interest expense but otherwise would be  
11 payable if this senior secured debt had to be  
12 replaced at current market pricing.

13 JPMorgan Chase, as agent for the  
14 syndicate of senior lenders, forcefully and  
15 skillfully asserts that reinstatement is not an  
16 available option here due both to existing events  
17 of default relating to the pre-petition financial  
18 condition of certain holding companies within the  
19 Charter corporate structure and to a change of  
20 control default that they claim will occur on the  
21 effective date of the plan in violation of  
22 covenants in the senior secured credit agreement  
23 mandating that Mr. Allen retain a stipulated  
24 minimum percentage of voting control. The  
25 restructuring premise depends upon Mr. Allen's

1 holding not less than 35 percent in voting power  
2 over the management of Charter Communications  
3 Operating LLC, the operating company borrower  
4 named in the senior credit agreement.

5 This aspect of the transaction  
6 requires approval of a settlement between  
7 Mr. Allen and Charter in which Mr. Allen agrees to  
8 maintain his voting percentage at 35 percent as a  
9 means to avoid triggering the applicable change of  
10 control covenants and to preserve valuable tax  
11 attributes. This nominal retention of voting  
12 power has been attacked as a gimmick fashioned by  
13 corporate lawyers to obscure takeover of the  
14 company by bondholders that are well known for  
15 their use of so-called loan to own strategies.  
16 The restructuring effectively wipes out  
17 Mr. Allen's \$8 billion investment in Charter and  
18 strips him of any meaningful ongoing economic  
19 interest in the company.

20 Regardless of the residual voting  
21 power to be held by Mr. Allen, no one seriously  
22 disputes that Mr. Allen is walking away from his  
23 investment in Charter and is agreeing to maintain  
24 his voting power as a structuring device that  
25 benefits Charter and its stakeholders. In

1 practical terms, Charter will cease to be a Paul  
2 Allen company assuming that the plan is  
3 consummated. His exit clears the way for new  
4 investors to influence the management of a  
5 restructuring Charter.

6 While this creative arrangement to  
7 preserve value clearly benefits Mr. Allen, it was  
8 not his idea. Lazard Freres, as restructuring  
9 advisor to Charter, was the chief architect.  
10 Lazard recognized the vital importance to the  
11 reorganization of avoiding a change of control by  
12 means of a structure in which Mr. Allen would  
13 agree to retain the requisite voting power.

14 As a consequence, and despite the  
15 fact that all CCI shareholders will lose  
16 everything as their equity is cancelled, Mr. Allen  
17 as controlling shareholder occupies a position of  
18 strength in these cases. His willingness to  
19 participate in the structure is pivotal to two  
20 sources of value for the Charter estates, the  
21 ability to hold on to attractively priced  
22 financing and to preserve net operating losses to  
23 shelter future income.

24 Mr. Allen, acting through his  
25 representatives, has demanded and has secured the

1 right to receive substantial compensation in  
2 exchange for his cooperation. These bargained-for  
3 gives and gets relating to the settlement with  
4 Mr. Allen have been challenged by Law Debenture  
5 Trust Company, the indenture trustee for the CCI  
6 noteholders. The noteholders also complain at  
7 length that they have been shortchanged and that  
8 the plan proposed by Charter has not treated them  
9 fairly and is not confirmable.

10 As expected in cases involving  
11 billions of dollars and unusually complex legal  
12 issues that are both fact intensive and subject to  
13 differing interpretations and characterizations,  
14 tremendous resources have been dedicated to this  
15 litigation. The issues presented are important  
16 ones, whether the restructuring arrangements  
17 negotiated pre-petition with an informal committee  
18 of bondholders known as the Crossover Committee  
19 are appropriate and should be confirmed, whether  
20 defaults exist that preclude reinstatement of  
21 senior secured indebtedness, whether the most  
22 junior creditors in the capital structure are  
23 receiving more value than they would receive in a  
24 liquidation, and whether the so-called linchpin  
25 settlement between Charter and Mr. Allen is



1 reasonable and should be approved.

2 Notably, the issues arise in an  
3 uncommonly complicated setting, a large,  
4 operationally sound business saddled with almost  
5 \$22 billion in debt at various levels of a capital  
6 structure stacked with multiple intermediate  
7 limited liability holding companies. This complex  
8 enterprise is endeavoring with singular creativity  
9 and determination to reduce its heavy debt load  
10 and recapitalize itself during perhaps the most  
11 challenging period in the modern era of global  
12 corporate finance.

13 Given the state of the capital  
14 markets, the restructuring proposed here by  
15 Charter represents an extraordinary achievement,  
16 provided that the resulting plan of reorganization  
17 is confirmable as a matter of bankruptcy law, and  
18 that is the task for the Court, to determine based  
19 on the evidence whether this plan designed in the  
20 midst of an historic financial crisis succeeds in  
21 reaching its lofty goals. This subject matter,  
22 reinstatement, the Allen settlement, and fairness  
23 of treatment proposed under the plan, is addressed  
24 generally in this opinion.

25 Following careful deliberation, the

1 Court finds that Charter has met its burden and  
2 that the plan should be confirmed.

3 I will start with a review of  
4 pre-petition negotiations.

5 Following the bankruptcy of Lehman  
6 Brothers Holdings Incorporated on September 15,  
7 2008, the global credit markets went into the  
8 financial equivalent of cardiac arrest.  
9 Commercial lending came to a virtual halt. Smart,  
10 sophisticated and otherwise confident  
11 businesspeople panicked. No one who went through  
12 the period will ever forget the fear engendered by  
13 a worldwide crisis of confidence and the inability  
14 to obtain credit by conventional means. This was  
15 the context for much of the evidence presented  
16 during the trial of this matter.

17 Charter was a highly leveraged  
18 company under the control of a prominent man with  
19 enormous personal wealth. The company had a  
20 patron with deep pockets and a variety of  
21 financing and refinancing options available to it  
22 during normal credit market conditions. Those  
23 options became far more limited in the immediate  
24 aftermath of the upheaval of last fall.

25 I'm going to make what's really a

1 footnote aside. The Court notes that global  
2 economic conditions have improved and stabilized  
3 greatly in the last year. In the quarter just  
4 ended, the Dow and S&P 500 experienced their best  
5 gains in a decade and yesterday the Dow reached  
6 10,000.

7 The credit markets are also in  
8 better shape than they were last year but  
9 reportedly are still not functioning normally.  
10 Thus, timing of the negotiations is a factor that  
11 cannot be ignored. The crisis mentality of last  
12 fall spawned this restructuring but it is being  
13 evaluated from the perspective of a now more  
14 stable and stronger financial sector. The Court  
15 recognizes that given the positive turn in the  
16 markets, the valuation of Charter by Lazard for  
17 purposes of this restructuring may have been  
18 performed at a trough in the market for peer  
19 companies in the cable industry. That does not  
20 alter the facts, however.

21 No expert has given a credible  
22 opinion as to value that contradicts the plan  
23 value, and the expert called by JPMorgan Chase  
24 with regard to surplus calculations indicated that  
25 the absence of a competing transaction at a higher

1 value tends to confirm the reliability of the  
2 value of the transaction described in Charter's  
3 plan.

4 The board, senior management and  
5 Charter's advisors certainly were aware that the  
6 company was in serious trouble due to the  
7 dislocation of the credit markets, lower valuation  
8 multiples applicable to peer companies in the  
9 cable sector and its own excessive leverage.  
10 Charter needed to restructure promptly to avoid a  
11 potentially catastrophic freefall bankruptcy and  
12 it did so in what may be record time.

13 The principal architect of Charter's  
14 strategy during the period of 2008 through  
15 February of 2009 was Jim Milstein who at the time  
16 was co-head of the restructuring practice at  
17 Lazard and who now works as the senior  
18 restructuring officer for the U.S. Treasury.  
19 Mr. Milstein had been an advisor to Charter for a  
20 number of years and had worked on the design of  
21 Charter's many layered tax-driven holding company  
22 structure. His advice helped to guide Charter's  
23 board throughout this critical period.  
24 Mr. Milstein was behind the decision to engage in  
25 a high velocity negotiation with the bondholders

1 while leaving the senior debt in place to take  
2 full advantage of favorable pricing applicable to  
3 the existing senior indebtedness. Given the  
4 uncertainty in the credit markets at the time, it  
5 was also unclear whether a senior credit facility  
6 this large could be replaced at all on any terms.

7 His strategy was to prevent a change  
8 of control by motivating Mr. Allen to retain his  
9 voting power over management, to encourage the  
10 bondholders to organize an ad hoc committee, the  
11 so-called Crossover Committee, that would retain  
12 experienced restructuring professionals at  
13 Charter's expense, and to trim debt and raise new  
14 equity by having holders of Fulcrum debt  
15 securities convert their bonds to equity interests  
16 and agree to invest in the reorganized capital  
17 structure.

18 Mr. Milstein and his colleagues at  
19 Lazard started to implement this strategy in  
20 December. On December 12, 2008 the company issued  
21 a press release announcing the commencement of  
22 discussions with bondholders about potential  
23 restructuring options and through Lazard urged the  
24 bondholders to get organized. The negotiations  
25 were given an added sense of urgency when Charter

1       elected not to make an interest installment due in  
2       the middle of January and took advantage of the  
3       30-day grace period. That decision not to pay  
4       interest energized the discussions among Charter,  
5       the Crossover Committee and Mr. Allen related to a  
6       so-called straw man proposal for restructuring the  
7       enterprise. All parties who participated in this  
8       process confirm that the negotiations were pursued  
9       aggressively, at arm's length, and in good faith,  
10      resulting in an agreement among Mr. Allen and  
11      certain members of the Crossover Committee that  
12      has become the foundation of Charter's  
13      prenegotiated plan.

14               This agreement succeeded in  
15      eliminating the risks of the freefall bankruptcy  
16      while providing for new investment, debt  
17      forgiveness, preservation of intangible assets,  
18      and a stripping down of Mr. Allen's economic  
19      stake. The resulting plan, however, has attracted  
20      quite a lot of criticism. Parties who are not at  
21      the table during this process have become the main  
22      objectors to confirmation. The senior lenders  
23      complain that they are impaired and that their  
24      debt may not be reinstated. They allege a series  
25      of nonmonetary defaults under the senior credit

1 agreement but they openly admit that their goal  
2 here is to obtain an interest rate that reflects  
3 what will be charged for a new loan in the current  
4 market for syndicated commercial loans.

5 The senior lenders have been paid  
6 everything that they are due under the existing  
7 facility and they have even received default  
8 interest during the bankruptcy cases. The claim  
9 to defaults are the means by which the lenders  
10 hope to improve their return by obtaining a  
11 premium over amounts payable over the existing  
12 loan documentation.

13 JPMorgan and other members of the  
14 lending syndicate are troubled that they are being  
15 denied the chance to renegotiate the terms of the  
16 loan and that bondholders who invested at a junior  
17 level of the capital structure are poised to  
18 greatly improve their own internal rate of return  
19 at the lender's expense.

20 Viewed simplistically, the  
21 litigation over confirmation amounts to an  
22 intercreditor dispute over which class of  
23 creditors should receive enhanced returns. Viewed  
24 more theoretically, the litigation is a test of  
25 the Chapter 11 process itself. The parties who

1 negotiated the plan did so knowing that this major  
2 struggle with the lenders would follow.

3 Accordingly, this contest is the culmination of  
4 calculated pre-bankruptcy planning that might even  
5 be called a gamble designed to obtain significant  
6 restructuring benefits over the foreseeable,  
7 strenuous objections of formidable adversaries.

8 The next section of this is surplus  
9 and the ability to pay debts as they come due.

10 JPMorgan contends that Charter had  
11 reason to know that it was in serious financial  
12 trouble on November 5, 2008 when it elected to  
13 draw down \$250 million on its senior credit  
14 facility even though its enterprise value was  
15 depressed to the point that financial disaster was  
16 foreseeable. The case against reinstatement  
17 really starts here at a board meeting convened in  
18 November to consider whether there was adequate  
19 surplus to move cash from one level of the capital  
20 structure to another by means of dividends from  
21 CCO to those designated holding companies that  
22 needed to make upcoming scheduled interest  
23 payments.

24 JPMorgan contends that Charter  
25 recognized the gravity of the situation and now



1 that it was in the midst of a genuine crisis at  
2 this point. The Court heard a great deal of  
3 testimony from a number of witnesses regarding  
4 Charter's corporate state of mind in November and  
5 its self-awareness as to the fair value of the  
6 enterprise. JPMorgan's thesis is that there is a  
7 connection between the determination of surplus  
8 for purposes of being able to make a permissible  
9 cash distribution under Delaware corporate law and  
10 the occurrence of a default under the senior  
11 credit agreement.

12 Expert witnesses offer conflicting  
13 opinions during the trial on the question of  
14 whether certain of Charter's designated holding  
15 companies as defined in the senior credit  
16 agreement had adequate surplus as of the date  
17 Charter began \$250 million under that facility. A  
18 finding of surplus would require a total  
19 enterprise value of not less than \$18.7 billion.  
20 Notably, the enterprise value for purposes of  
21 Charter's plan is well below that figure at \$15.4  
22 billion.

23 The surplus calculation relates to  
24 the contention of JP Morgan that certain  
25 designated holding companies at the time could not

1 prospectively pay their debts as they came due in  
2 violation of Section 8(G)(5) of the credit  
3 agreement. This alleged default is central to  
4 JPMorgan's adversary complaint seeking a  
5 determination that the default precludes  
6 reinstatement of the indebtedness evidenced by the  
7 senior credit facility.

8           The Court is satisfied that the  
9 Charter board acted reasonably when it relied on  
10 its advisors in determining that there was  
11 adequate surplus at the designated holding company  
12 level even though in hindsight other plausible  
13 alternative valuation scenarios might place  
14 Charter's enterprise value below the minimum  
15 amount needed for finding surplus. The Court does  
16 not believe that sufficient evidence was presented  
17 to establish the designated holding companies were  
18 unable to meet their obligations as they came due.

19           Valuing a business such as Charter's  
20 is neither simple nor objective and no single  
21 generally accepted standard exists for measuring  
22 value. Valuation of an enterprise as complex as  
23 this one calls for using multiple approaches to  
24 value, comparing the business with others having  
25 similar characteristics, making appropriate

1 adjustments, and reasoning by analogy. The art of  
2 valuing a business requires the exercise of  
3 well-informed judgment. Experts in corporate  
4 valuation are often required to do multiple  
5 valuation methodologies that are not always  
6 congruent and consistent. These methodologies  
7 include comparable companies, precedent  
8 transactions, publicly-available market data,  
9 including the views of Wall Street analysts, and  
10 the use of a discounted cash flow analysis that  
11 depends on projections of future free cash flows  
12 and mathematical calculations.

13 In the case of Charter, other  
14 factors to be considered include the treatment of  
15 tax attributes and the possible addition of a  
16 so-called control premium. In part due to the  
17 complexity of the valuation process and in part  
18 due to the frequent role of the valuation expert  
19 as an advocate for a particular value proposition,  
20 bankruptcy courts commonly confront conflicting  
21 opinions as to value offered by qualified  
22 professionals. This case is no exception.  
23 Witnesses testified regarding valuation issues  
24 from Lazard, FTI Consulting, Alix Partners,  
25 Alvarez & Marsal, and Duff & Phelps. Not

1       surprisingly, these witnesses focused on different  
2       considerations and did not agree with each other.

3               Depending on the weight given to the  
4       testimony of these witnesses, the Court can  
5       conclude that Charter's business was worth more  
6       than \$21 billion in November of 2008 or as little  
7       as \$15.4 billion in September of 2009. The swing  
8       in value is major and hard to reconcile. The  
9       challenge in fairly valuing Charter is also  
10      illustrated by the fact that conflicting  
11      indications of value were offered by Charter  
12      itself.

13             With respect to the subject of  
14      Charter's provable enterprise value at different  
15      points in time, the Court finds itself in a  
16      quandary of wondering what happened to all that  
17      money and questioning the dependability of much of  
18      the valuation evidence that has been presented.  
19      Billions of notional dollars have disappeared  
20      during a period when the markets have stabilized  
21      and when no corporate event has taken place that  
22      would explain any sharp decline in value.  
23      Conveniently, Charter asserts that its business  
24      was worth more during the turbulent markets of  
25      last fall when it needed surplus funds through its

1 capital structure than it is deemed to be worth in  
2 the fall of 2009.

3 What this demonstrates is that  
4 valuation is a malleable concept, tough to measure  
5 and tougher to pin down without a host of  
6 explanations, sensitivities and qualifiers.

7 Because point of view is an important part of the  
8 process, outcomes are also highly dependent on the  
9 perspectives and biases of those doing the  
10 measuring. When it comes to valuation, there is  
11 no revealed objectively verifiable truth. Values  
12 can and do vary and consistency among valuation  
13 experts is rare, especially in the context of high  
14 stakes litigation.

15 It is the considerable challenge of  
16 proving reliable value for Charter as of November  
17 2008 coupled with Charter's well understood  
18 ability to move funds throughout its highly  
19 leveraged capital structure by means of  
20 intercompany transfers that ultimately defeats  
21 JPMorgan's very skillfully presented arguments  
22 against reinstatement, particularly in relation to  
23 an awkwardly constructed loan covenant referencing  
24 the ability of structurally subordinated companies  
25 in the capital structure to pay debts as they come

1 due. That covenant is painfully hard to apply and  
2 cannot reasonably be interpreted as having  
3 prospective application.

4 Much has been said and written  
5 throughout this litigation concerning the meaning  
6 of Section 8(G)(5) of the loan agreement.

7 JPMorgan contends that this provision is forward  
8 looking and is designed to address the ability of  
9 designated holding companies to meet identifiable  
10 obligations as they shall come due in the future.  
11 That interpretation is not practical especially  
12 for a company like Charter that has a variety of  
13 options to fund or defer future obligations. The  
14 language used in the loan agreement is not a model  
15 of clarity.

16 Leaving open the prospective gloss  
17 urged by JPMorgan as one of the possible  
18 interpretations of the provision, JPMorgan cites  
19 cases prospectively construing similar language in  
20 the context of Chapter 9. These cases are in  
21 opposite to the present situation but do  
22 demonstrate that the words are capable of being  
23 read in the manner urged by JPMorgan.  
24 Nonetheless, the Court is convinced that the  
25 language is not prospective and that, fairly read,

1 the covenant deals with a present inability to pay  
2 debts as they come due, not one that may occur at  
3 some point in the future. A covenant tied to  
4 events that might or might not come to pass lacks  
5 specificity and is virtually impossible to apply  
6 in practice

7 The forward-looking reading  
8 suggested by JPMorgan is not the best way to  
9 construe the language. Looking into a future  
10 filled with payables that are coming due is a  
11 speculative and unworkable exercise. Given the  
12 inherent unpredictability of future events and  
13 Charter's multiple strategies for moving cash  
14 within the corporate family, it is not practical  
15 for a lender to declare a default based on what  
16 may seem to be well-pended presumptions as to the  
17 ability of a holding company to pay debts in the  
18 future. Those presumptions could well be wrong.

19 Additionally, rational loan  
20 administration requires measurable and verifiable  
21 events of default, not based on speculation. The  
22 provision is most logically read as addressing the  
23 actual as opposed to the possible future inability  
24 to pay a debt as such debts come due.

25 The evidence demonstrates that

1 Charter had concerns during relevant periods prior  
2 to the restructuring about available surplus and  
3 the ability to transfer funds between companies  
4 within its capital structure, but such concerns  
5 did not rise to the level of establishing lack of  
6 surplus and are not the stuff of which covenant  
7 defaults are made. A number of witnesses employed  
8 by the lenders testified that an event of default  
9 such as the ones set forth in Section 8(G)(5) had  
10 never been called before in their experience.  
11 This adds credence to the notion that in the  
12 context of Charter's publicly announced  
13 restructuring discussions with its bondholders,  
14 JPMorgan issued a notice of default on February 5,  
15 2009 as a strategy to gain leverage and as a means  
16 to get a seat at the table with the objective of  
17 increasing the pricing of the senior debt.

18 Even if Section 8(G)(5) were to be  
19 read as applying to a provable prospective  
20 inability of a holding company to pay its debts as  
21 they shall come due, the evidence is still  
22 inconclusive in demonstrating a future inability  
23 to pay such debts. JPMorgan did prove that  
24 Charter had doubts as to the adequacy of surplus  
25 and changed its public disclosures on the issue.



1 JPMorgan's expert witness, Carlene Taylor, offered  
2 credible testimony that the value of Charter was  
3 less than \$18.7 billion, the threshold needed for  
4 there to be surplus at the CCH1 level. But that  
5 testimony was not by itself sufficient given the  
6 contradictory evidence presented by Charter  
7 concerning both surplus and the ability to move  
8 funds regardless of surplus.

9 The surplus question is a close call  
10 but the answer is not decisive in determining  
11 whether Charter had the ability to pay holding  
12 company debts when due. Charter knew that it  
13 needed to restructure itself and was running out  
14 of time to do so, but Charter's board relied on  
15 its advisors to conclude that the inert price had  
16 adequate surplus and also had various other  
17 permissible means to move funds to levels where  
18 cash was needed.

19 Despite a very well-presented case,  
20 JPMorgan failed to show convincingly that any  
21 designated holding company was unable to pay debts  
22 within the meaning of Section 8(G)(5) of the  
23 credit agreement.

24 I next move on to change of control.

25 The change of control inquiry

1 requires an examination of the relevant covenants  
2 of the credit agreement between JPMorgan and CCO  
3 dealing with the percentage of voting power that  
4 must be held by the Paul Allen group. These are  
5 provisions that have evolved over time to make it  
6 easier for Charter to enter into transactions that  
7 dilute Mr. Allen's influence as measured by voting  
8 power.

9 Under the 2002 version of the credit  
10 agreement, the Paul Allen group was required to  
11 have the power to vote or direct the voting of  
12 equity interests having at least 51 percent of the  
13 ordinary voting power for the management of the  
14 borrower and to own at least 25 percent of  
15 Charter's economic interests. That ownership  
16 requirement has been watered down to a point that  
17 Mr. Allen no longer needs to be in control in the  
18 traditional sense of the word.

19 Sections 8(K)(1) and 8(K)(2) under  
20 the currently applicable form of credit agreement  
21 reduce the minimum voting percentage from 51  
22 percent to 35 percent and eliminate the  
23 requirement that Mr. Allen hold any economic  
24 interest in Charter. The changes appear to have  
25 been intended to make it easier for Charter to

1       reduce its dependence on Mr. Allen and to attract  
2       equity investments from persons other than  
3       Mr. Allen while at the same time continuing to  
4       impose a minimum level of voting control. These  
5       provisions appear designed to allow for a  
6       formalistic retention of control, but for the  
7       economic reality to shift in the very manner  
8       proposed by Charter in its plan.

9               Section 8(K), as it has changed over  
10       time, almost invites smart lawyers to come up with  
11       a transaction or series of transactions to  
12       restructure Charter without tripping the covenant.  
13       Charter's advisors have managed to accomplish that  
14       objective. Section 8(K)(1) makes it an event of  
15       default if the Paul Allen group ceases to have at  
16       least 35 percent determined on a fully diluted  
17       basis of the ordinary voting power for the  
18       management of the borrower. Section 8(K)(2)  
19       complicates the analysis by also mandating against  
20       the consummation of any transaction, the result of  
21       which is that any person or group has such terms  
22       as are used in Section 13(d) and 14(d) of the  
23       Securities and Exchange Act of 1934 as amended,  
24       other than the Paul Allen group has the power  
25       directly or indirectly to vote or direct the

1     voting of equity interests having more than 35  
2     percent of the ordinary voting power for the  
3     management of the borrower unless the Paul Allen  
4     group has the power directly or indirectly to vote  
5     or direct the voting of equity interests having a  
6     greater percentage of the ordinary voting power  
7     for the management of the borrower than such  
8     person or group. Thus, a default can occur only  
9     on consummation of a transaction that results in a  
10    change of control as described in these two  
11    sections.

12                   The change of control issue  
13    presented in the above language is the most  
14    challenging problem for Charter in seeking  
15    reinstatement. Finding a change of control would  
16    defeat reinstatement and result in denial of  
17    confirmation. The analysis calls for a  
18    determination of what is meant by the phrase  
19    "ordinary voting power for the management of the  
20    borrower" and whether certain members of the  
21    Crossover Committee should be considered a group  
22    as that term is used in Section 13(d) of the  
23    securities laws.

24                   Both subsections of Section 8(K)  
25    deal with Mr. Allen's retained power to control

1 Charter following hypothetical corporate  
2 transactions that would have the effect of  
3 reducing the ordinary voting power for the  
4 management of the borrower. Because the borrower,  
5 here CCO, is a limited liability company, with  
6 membership interests that are 100 percent owned by  
7 one of a number of the intermediate holding  
8 companies within the organizational structure, the  
9 measurement of voting power must occur at the CCI  
10 level. CCI, the public company, directs activity  
11 within each of the business units through its  
12 board of directors. Thus, it is from this vantage  
13 point removed from the operating assets that the  
14 ordinary voting power for the management of the  
15 borrower is exercised by means of shareholder  
16 votes for directors who in turn govern the  
17 management of CCI and its subsidiaries, including  
18 CCO.

19 Section 8(K)(1) imposes the  
20 requirement that Mr. Allen have not less than 35  
21 percent of the ordinary voting power for the  
22 management of CCO. The restructuring satisfies  
23 that requirement by granting Mr. Allen equity that  
24 on a fully diluted basis has the right to appoint  
25 four out of eleven directors to the board of

1 reorganized CCI. That would be more than 35  
2 percent. But the analysis does not end there.  
3 Section 8(K)(2) adds the element of relative  
4 voting power in situations where any group may end  
5 up with more than 35 percent of the ordinary  
6 voting power unless Mr. Allen has a greater  
7 percentage. This additional measurement comes  
8 into play only if a group formed for the purpose  
9 of acquiring, holding or disposing of Charter  
10 securities holds more than 35 percent of the  
11 ordinary voting power for the management of CCO.

12 Section 8(K)(2) calls for a  
13 mathematical balancing of relative voting  
14 percentages in those instances where a person or  
15 group acquires more than 35 percent of ordinary  
16 voting power. The provision is something of a  
17 mystery, however. Throughout the trial, all  
18 parties assumed that the formula, if applicable,  
19 and if out of balance, had the potential of  
20 derailing the plan, but no one offered a cogent  
21 explanation as to the practical importance of the  
22 covenant that went beyond its mere existence and  
23 mandated technical requirements. The business  
24 rationale for the formula is unstated. Presumably  
25 the provision is intended to serve as a proxy for

1 ongoing control by Mr. Allen despite material new  
2 investment by another investor or group of  
3 investors. But given the modification over time  
4 to the change of control covenant in the loan  
5 agreement, it is difficult to discern how a slight  
6 variation in the percentages one way or the other  
7 could have any impact on the credit risk of the  
8 borrower. It is simply part of the bargain that  
9 Charter struck with its lenders, a corporate  
10 landmine to be avoided if reinstatement is to be  
11 achieved.

12 The Court has deliberated at length  
13 regarding the conduct of the bondholder members of  
14 the Crossover Committee in relation to Section  
15 8(K)(2) and has concluded that these bondholders  
16 do not constitute a group. Just because parties  
17 are similarly situated and perhaps also similarly  
18 motivated does not make them a group.

19 Accordingly, this loan covenant does not apply to  
20 the restructuring transaction set forth in the  
21 plan. The term "group," for purposes of Section  
22 8(K)(2), was given a meaning that was borrowed  
23 from the definition that appears in Section 13(d)  
24 of the Securities and Exchange Act, but the  
25 application of the defined term is different.

1 Section 13(d) is a regulatory provision that  
2 speaks to disclosure obligations and, as a result,  
3 should be liberally construed to achieve the  
4 statutory objectives of increased reporting and  
5 transparency, while Section 8(K)(2) is a loan  
6 covenant that prohibits only a limited category of  
7 change of control transactions as such  
8 transactions are described and shaped by the  
9 language of that covenant.

10 Because the covenant functions as a  
11 trigger to a potential default under a credit  
12 facility, it should be construed narrowly so as to  
13 enable the borrower to engage in permissible  
14 corporate engineering. With that perspective in  
15 mind, the most active members of the Crossover  
16 Committee, Apollo, Oak Tree and Crestview, do not  
17 constitute a group for purposes of Section  
18 8(K)(2). Apollo, Oak Tree and Crestview are  
19 certainly members of a group in the sense that  
20 they are working together to maximize their  
21 investments in Charter and to achieve common  
22 economic goals. But they do not fit the  
23 definition of a group as used in Section 13(d).

24 Separate investors would be  
25 considered a group and would have reporting



1 obligations under the securities laws when two or  
2 more parties have agreed to acquire, hold, or  
3 dispose of shares of an issuer. Here, members of  
4 the purported group are clearly working  
5 cooperatively and have done so in the past in  
6 other comparable transactions, but they are not  
7 connected by any formal or informal agreement to  
8 act jointly with respect to Charter's securities.  
9 There are, however, certain informal indications  
10 of cooperative behavior and overlapping business  
11 objectives to be achieved collectively.

12 JPMorgan has focused on a number of  
13 statements made in internal e-mails, particularly  
14 those at Crestview, commenting about controlling a  
15 reorganized Charter and the willingness of Apollo  
16 and Oak Tree to appoint Jeff Marcus of Crestview  
17 to the board, even though Crestview's ownership  
18 percentage is below the minimum needed for board  
19 representation.

20 Crestview also prepared internal  
21 memoranda describing the arrangements among the  
22 bondholders as a joint effort to control Charter.  
23 These statements in the Court's view candidly  
24 reflect how the businesspeople involved in the  
25 transaction felt at the time and viewed their

1 parallel interests. The theme is one of we are in  
2 this together with coordination being in  
3 everyone's best interest. The Court simply is not  
4 convinced that these bondholders that found  
5 themselves by happenstance conscripted into the  
6 same restructuring were acting as a partnership,  
7 syndicate or other group for purposes of  
8 acquiring, holding or disposing of securities. No  
9 agreements, express or implied, have been shown to  
10 exist and the testimony of the bondholders makes  
11 this point emphatically clear. The Court also  
12 does not find the expert testimony of Mr. Gomperts  
13 to be persuasive.

14 Certain of the bondholders may be  
15 private equity firms with loan to own investment  
16 strategies, but their prime objective in these  
17 cases based on the testimony is a combination of  
18 loss mitigation and opportunism in their capacity  
19 as holders of Charter debt. Wanting to maximize  
20 the recovery by means of joining an ad hoc  
21 committee of bondholders is not equivalent to  
22 forming a group to acquire securities in the sense  
23 that 13(d) uses that term.

24 The Court concludes that the  
25 bondholders worked collectively and in a

1 coordinated fashion but did not form a 13(d)  
2 group. They are each independent actors who were  
3 brought together in this transaction by the  
4 unwanted circumstance of the restructuring  
5 initiated by Charter. Consequently, regardless of  
6 the aggregate equity or relative board power held  
7 by the so-called takeover group, Section 8(K)(2)  
8 does not apply to the transaction and Mr. Allen's  
9 board representation satisfies the requirement of  
10 Section 8(K)(1) that he hold not less than 35  
11 percent of the ordinary voting power for the  
12 management of CCO.

13 I next the address the settlement  
14 with Paul Allen.

15 The agreement with Paul Allen is a  
16 central but somewhat controversial feature of the  
17 proposed restructuring of Charter. The Court has  
18 focused considerable attention on this aspect of  
19 the plan and has concluded that it represents an  
20 appropriate compromise of conflicting positions  
21 negotiated vigorously and in good faith and  
22 otherwise satisfies the Iridium factors for  
23 approval of a settlement it is uniquely valuable  
24 to the Charter estate by establishing the grounds  
25 for reinstatement of the Charter debt and for

1 realizing potential tax savings that aggregate  
2 billions of dollars.

3               Nonetheless, given Mr. Allen's  
4 position as chairman of Charter's board and  
5 controlling shareholder, the Court has viewed the  
6 settlement with heightened scrutiny and frankly  
7 also with some skepticism. The Court has even  
8 questioned why Mr. Allen should be receiving any  
9 valuable consideration at all for cooperating with  
10 Charter and doing things for the benefit of  
11 Charter that seem to fall under the category of  
12 the right and proper thing to do. After all,  
13 Mr. Allen has been closely associated with Charter  
14 for years and the involvement of such a  
15 well-heeled sponsor no doubt has been, until  
16 recently, an ongoing source of comfort to  
17 shareholders and creditors alike.

18               Although the Hippocratic oath does  
19 not apply, it is not unreasonable to expect  
20 someone in Mr. Allen's position to do no harm to  
21 those stakeholders. Skepticism notwithstanding,  
22 the Court recognizes that Mr. Allen is a  
23 businessman and that Charter is not and never was  
24 a philanthropic venture. As explained by  
25 Mr. Nelson in his rebuttal testimony the

1 restructuring premise from the outset assumed that  
2 Mr. Allen would be entitled to compensation for  
3 his cooperation in preventing a change of control  
4 that, depending on your perspective, either  
5 created or avoided the destruction of substantial  
6 value for other stakeholders.

7 The settlement with Mr. Allen also  
8 indisputably is the product of a spirited  
9 negotiation in which sophisticated adversaries and  
10 their expert advisors bargained with each other  
11 aggressively and in good faith at a time when the  
12 prospect of a freefall bankruptcy loomed large in  
13 the minds of the negotiators. The give and take  
14 of that process helps to validate the fairness of  
15 the result.

16 Additionally, the numbers themselves  
17 are undeniably powerful. Mr. Allen is to receive  
18 \$375 million, including approximately \$180 million  
19 classified as pure settlement consideration. The  
20 benefits from reinstatement, future tax savings,  
21 and proceeds of the rights offering are estimated  
22 to total well over \$3 billion. The amounts to be  
23 paid to Mr. Allen, while significant in absolute  
24 dollars, are not excessive in comparison to what  
25 Charter is to receive. And that is the main

1 economic reason for approving the settlement. The  
2 direct and indirect value to the estate and its  
3 creditors outweighs by a high multiple the amounts  
4 allocated to Mr. Allen.

5           Importantly, the settlement with  
6 Mr. Allen was reviewed and approved by independent  
7 directors of Charter's board of directors who,  
8 while not members of a formal special committee,  
9 functioned as an independent group within the  
10 board. The independent directors, some of whom  
11 testified during the trial, are highly qualified  
12 individuals who had a regular practice during  
13 board meetings of convening separately for  
14 Mr. Allen and his designated directors to consider  
15 what was in Charter's best interest. These  
16 independent directors considered and approved the  
17 settlement with Mr. Allen and concluded  
18 unanimously that approval was in the best  
19 interests of Charter. Given the role played by  
20 the independent directors and the evidence  
21 indicating that Mr. Allen did not exert any undue  
22 influence over Charter in negotiating the  
23 settlement, the settlement should be evaluated  
24 under the standards applicable to approval of  
25 bankruptcy settlements in this circuit and not

1 under the entire fairness standard of Delaware law  
2 applicable to transactions with controlling  
3 insiders.

4 After giving this subject  
5 considerable thought, the Court is satisfied that  
6 the settlement with Mr. Allen is fair, in the best  
7 interests of the estate, and should be approved.  
8 The releases related to the settlement are also  
9 appropriate under the special circumstances  
10 presented and are enforceable.

11 The last section of this long  
12 reading relates to the objections of the CCI  
13 noteholders.

14 Under the Bankruptcy Code, the CCI  
15 noteholders are entitled to receive distributions  
16 of a value as of the effective date of the plan  
17 not less than the amount they would so receive if  
18 the debtors were liquidated under Chapter 7. The  
19 CCI noteholders are, contrary to their argument,  
20 receiving in excess of that. The debtor's  
21 liquidation analysis shows that in a liquidation  
22 under Chapter 7 the CCI noteholders would receive  
23 recoveries in the range of approximately 18.4  
24 percent of their claims. The recoveries under the  
25 plan far exceed that range, providing an estimated

1 recovery of 32.7 percent.

2           Indeed, the CCI noteholders are  
3 receiving the highest recovery under the plan  
4 among all of the debtor's unsecured noteholders.  
5 The CCI noteholders base their unfair treatment  
6 argument in large part on a series of add-ons  
7 including recoveries from alleged preference and  
8 avoidance actions, programming contracts, stock  
9 options, other intercompany receivables, etc., but  
10 their expert witness, Edward McDonough,  
11 testified -- excuse me -- identified as sources  
12 from which the debtors and thereby the CCI  
13 noteholders may receive additional recoveries in a  
14 liquidation. The CCI noteholders failed, however,  
15 to present any evidence that there would or could  
16 be any actual or meaningful recoveries on account  
17 of these add-ons. Indeed, Mr. McDonough admitted  
18 during cross-examination that the CCI noteholders'  
19 potential recovery from the additional sources he  
20 identified could be lower than as stated in his  
21 expert report and even admitted that the potential  
22 recovery from any or all of the additional sources  
23 could turn out to be zero. As such, his testimony  
24 is largely speculative.

25           The CCI noteholders also claim that



1 net operating losses generated through losses of  
2 the operating companies belong to CCI and that the  
3 CCI noteholders therefore should receive  
4 additional distributions under the plan to  
5 compensate him for these NOLs. Notably, every  
6 witness who testified during the trial with  
7 respect to NOLs claimed not to be a tax expert.  
8 Furthermore, there is no evidence of the record of  
9 CCI's right independently to exploit and derive  
10 value from the NOLs regardless of which Charter  
11 entity actually owns them.

12 Finally, the CCI noteholders failed  
13 to produce any evidence or rebut the debtor's  
14 evidence via Mr. Dede's testimony that their  
15 claims were improperly classified separately from  
16 class A3, CCI general unsecured claims.

17 Based on all of the foregoing, the  
18 Court overrules all objections to confirmation of  
19 the plan and is prepared, reasonably promptly, to  
20 enter a confirmation order and a memorandum  
21 decision consistent with this bench ruling. The  
22 Court requests that parties in interest review the  
23 form of order submitted to the Court by the  
24 debtors and provide comments within the next week.  
25 The Court hopes to be in a position to enter the

1       order in a written decision consistent with this  
2       bench ruling within the next two to three weeks.  
3       That's all I have to say. We are adjourned.

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## C E R T I F I C A T I O N

I, TODD DeSIMONE, a Registered Professional Reporter and a Notary Public, do hereby certify that the foregoing is a true and accurate transcription of my stenographic notes from the audio file provided to the best of my ability.

I further certify that I am not employed by nor related to any party to this action.

TODD DeSIMONE, RPR